# Digital Business means Agile Business

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# Allan Kelly

#### Inspiring Agile Teams

- Writing
- Training
- Advising
- Troubleshooting



#### Welcome to Planet Digital



# Digital

Mobile phones Smart phones Apps Gig economy Uberisation Sensors Lidar Drones Robotics Self driving cars

**Big Data** GPS Analytics **Internet of Things** The Web **Online retail** Social media Social marketing **Crowd funding 3D** printing Cloud Al **Deep Learning** 

## Digital is...

. . .

- Social marketing
- Unimaginable automation
- Death of the high street
- Efficiency in the small
  - Short rides in an Uber
  - Micro purchases in apps
  - Personal customization

#### Dear Mr. Consultant

What approach to business would you recommend to an Earth company commencing operations on Planet Digital?



#### Planet Digital requires

New ways of understanding the market

- Exploration of new technologies
- Exploration of customer need and value

#### Which approach do you recommend?

- a) Traditional planned approach
- b) Reactive just in time "Agile"
- c) Other, please specify

#### Planet Digital requires

Rapid delivery & Efficiency at speed

- Control costs
- Despite changing markets & technology evolving

#### Which approach do you recommend?

- a) Traditional planned approach
- b) Reactive just in time "Agile"
- c) Other, please specify

#### **Planet Digital requires**

Relentless customer focus

- New ways to unlock business value
- Disruption of current buying habits

#### Which approach do you recommend?

- a) Traditional planned approach
- b) Reactive just in time "Agile"
- c) Other, please specify

# Agile software development is no longer about a better way to develop software.

Agile <u>is</u> about creating digital technologies, products and services that create competitive advantage and business growth.



### Yesterday's Agile challenges

- Deliverable products every two weeks
- Meeting deadlines
- Reduced bugs
- Persuading Managers the Agile is a good thing

### Today's Agile challenges

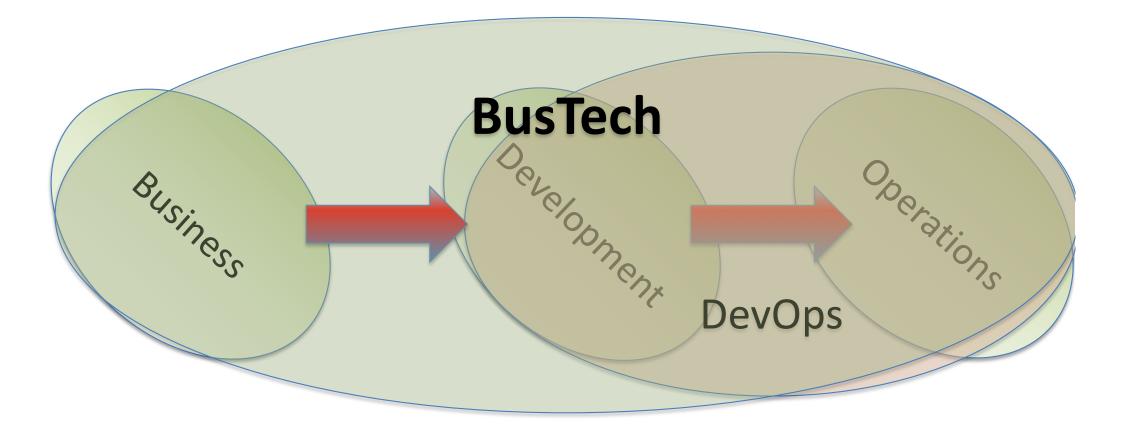
- DevOps
- Continuous Delivery
- Business buy-in
- Scaling: building on Agile Island
- Persuading Developers that Agile is a good thing

#### Tomorrow's Agile challenge

Digital is Business As Usual

– Continuous Digital / #NoProjects

#### BusTech – Team expands back

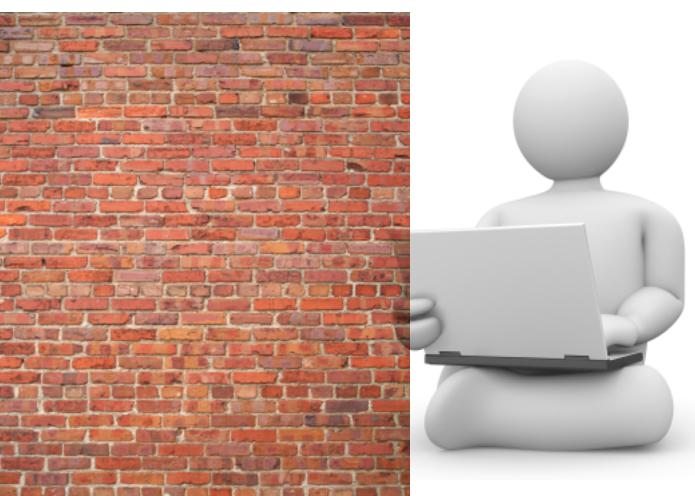


#### 1 Team – No divide

#### **BusTech**









#### **Devolve authority**

#### People as decision makers

#### Devolve authority to front line staff

People make decisions machines can't - so trust them

Which is better for the customer?

#### Governance

In an age of radical uncertainty

- You can't plan
- So you can't govern work by adherence to plan
- You need experiments

Governance needed to weed out under performing initiatives

#### Effectiveness is Digital Strategy

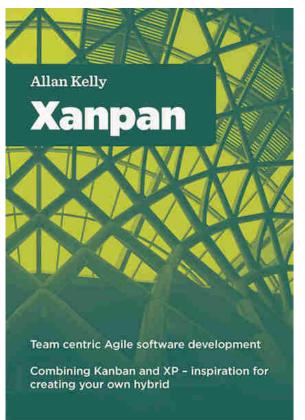
Most of your competitors are wrestling with the same problems

Grow capabilities rapidly, then attack Disrupt before you get disrupted

### Tomorrow's Agile challenge

- Digital is Business As Usual
  - Continuous Digital / #NoProjects
- BusTech
- Devolve authority
- Experiment friendly Governance
- Leverage effectiveness

#### Xanpan



#### **Continuous Digital**



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#### Questions?

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